



**Methodological description of the process
(step-by-step) of the formation of the
Interim Report on the implementation of
program activities (format of tables for
discussion)**

May 3, 2023

Just to remind - Main points in the form of a single evaluation report

- Program name
- Brief overview of the program
- The task must be done
- Indicators (indicators / actual numbers / target numbers / determination of success or failure)
- Evaluation results
 - ① The results of determining the level of achievement of the task = the level is determined using a 5-level system and the justification for its determination
 - ② Analysis of the program = problem points and the level of influence of external factors
 - ③ Reflection of results = evaluation in the program itself or their possible reflection in the development of the next task

Key aspects of the Unified Evaluation Report

- **Key expectations from the Unified Evaluation Report:**
 - ✓ regularly receiving information about the implementation of strategic programs;
 - ✓ prevention of the risk of ineffective implementation of strategic programs and identification of opportunities for improving management decisions;
 - ✓ reflection of the effectiveness of consideration of issues of integration of activities of various authorities in the implementation of strategic programs;
- **Unified Evaluation Report is the result of systematic processing of information for study and analysis :**
 - ✓ on the use of resources;
 - ✓ on the execution of planned activities;
 - ✓ on reaching the planned targets and expected indicators

The list of responsible persons of ministries and departments and executive bodies of the state power for monitoring and evaluation of the country's strategic documents, sectoral and regional development programs is approved by the Minister of Economic Development and Trade of the country based on the proposals of the ministries and departments... (for example, excerpts from 2018)

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Some examples of providing information on evaluations and monitoring by ministries and departments (1)

The main indicators of monitoring and evaluation of BMR 2016-2020
(Ministry of Labor, Migration and Employment of the Population of the Republic of Tajikistan)

№	Indicator	Unit of measurement	2015	2016		2017		2018		2019		2020		2015-2020 change (%) ±%
				plan	execution	plan	нҷро	нака	about	нака	нака бар	plan	execution	
LABOR MARKET AND EMPLOYMENT														
2.1	Creation of permanent jobs	thousand places	61,5	at least 100 thousand new places every year коғй	71,1	at least 100,000 jobs every year ҶМ	80,5	at least 100 thousand new jobs	78,3	every year at least 100 thousand new jobs	69,9	at least 100 thousand new places коғй (193.0 in total)	63,8	+3,7%
2.2	Increase in the number of people working in the industry	Thousand people % compared to last year	91,9	on cam i 4% - 3,5%	88,7	on cam i 4% - 3,5%	117,3	on cam i 4% 32,2%	115,5	on cam i 4% -	107,8	on cam i 4% - 6,7	112,3	+22,1%
2.3	The share of jobs created by sectors	%	-	on cam i 70% -	-	on cam i 70% -	-	on cam i 70% -	-	on cam i 70% -	-	on cam i 70% -	-	-
2.4	Share of employment in the informal sector (TKK-2015)	%	40	-	29,4* TKK-2016	29,4 TKK-2016	29,4* TKK-2016	29,4* TKK-2016	29,4* TKK-2016	29,4* TKK-2016	29,4* TKK-2016	29,4* TKK-2016	29,4* TKK-2016	-
2.5	The share of people with professional education among the population is high, including among women	%	26 20	on the 27th on cam i 19% the 21%	29,8 19,8 TKK-2016	19,8 on cam me 22	29,8 19,8 TKK-2016	on cam me 25 on cam me 23	29,8 19,8 TKK-2016	on cam me 30 on cam me 24	29,8 19,8 TKK-2016	on cam me 30 on cam me 24	29,8 19,8 TKK-2016	-
2.6	An increase in the minimum wage (Inflation rate)	D	10 (5,8)	at a rate not less than the rate of inflation	10 (5,9)	at a rate not less than the inflation rate	10 (7,3)	at a rate not less than the inflation rate	10 (3,8)	at a rate not less than the inflation rate	10 (7,9)	with the figure not less than the inflation rate	10 (9,3)	-
PROVIDING EMPLOYMENT FOR THE RURAL POPULATION														
4.1	The share of the middle class in rural areas	%	20,0	22,0	24,0	26,0	28,0	30,0						
4.2	The share of jobs created in rural areas by sector	%	-	at least 70% of the total number of established works	-	at least 70% of the total number of established works	-	not less than 70% of the total number of established enterprises	-	not less than 70% of the total number of established enterprises	-	at least 70% of the total number of established works	-	-

Some examples of providing information on evaluations and monitoring by ministries and departments (2)

Action plan
Local Development Committee under the President of the Republic of Tajikistan for implementation
of the Matrix of Operations of the Medium-Term Development Program of the Republic of Tajikistan for 2016-2020 in 2020

Appendix

Activities (Program Action Matrix 2016-2020)	Responsible state authorities	Work in progress Committee	Execution period	Execution
1	2	3	4	5
<p>2. STRENGTHENING OF INSTITUTIONAL POWER</p> <p>2.1. Increase efficiency of public administration</p> <p>Reform program to be managed; (matrix operation of BMR-2016-2020 paragraph 2.1.5.1.1.) (level tall)</p> <p>Determine the criteria and territorial division and relations between the levels of state management and local self-government. (matrix of operations of BMR-2016-2020 paragraph 2.1.5.1.2), (high level)</p>	<p>MOE, BM</p>	<p>In the Executive Office of the Republic of Government of Tajikistan use proposals of the Committee of the Republic of Tajikistan management</p> <p>Establish cooperation between the management authorities of the Executive Office of the President of the Republic of Tajikistan for the approval of the "Plan of implementation of the Concept of management of local development in the Republic of Tajikistan for the period up to 2030" taking into account paragraph 1, paragraph 20 of the decision of the Government of the Republic of Tajikistan dated February 3, 2020, No. 64</p> <p>"On the results of the development of the Republic of Tajikistan in 2019 and tasks for</p>	<p>2020 сентября 2020</p>	<p>In the period of 2020, the Local Development Committee took the decision of the Government of the Republic of Tajikistan from February 3, 2020, No. 64 "On the summary of the results of the socio-economic development of the Republic of Tajikistan in 2019 and tasks for 2020" for implementation, the Order of the Chairman of the Committee from February 6, 2020, No. 9. At the same time, in connection with the implementation of paragraph 1, paragraph 20 of this decision, measures should be taken to develop an Action Plan for the implementation of the Local Development Management Concept in the Republic of Tajikistan for the period up to 2030, together with the relevant ministries and agencies. and sent a letter to the Executive Office of the President of the Republic of Tajikistan dated February 11, 2020, No. 1/5-55.</p> <p>Also, on May 19, 2020, the Head of the Executive Office of the President of the Republic of Tajikistan presented the Interdepartmental Working Group on the Development of an Action Plan for the Implementation of the Concept of Local Development Management in the Republic of Tajikistan for the period up to 2030. The project of the Action Plan on the implementation of the Local Development Management Concept in the Republic of Tajikistan for the period up to 2030 was prepared and approved by the members of the Interdepartmental Working Group on June 24, 2020, sent. In this regard, on September 15, 2020 at</p>

Some examples of providing information on evaluations and monitoring by ministries and departments (3)

Information on the explanation of the implementation of the "Medium-term development program of the Republic of Tajikistan for the years 2016-2020"

2.2 Improvement of business environment and investment space

Item 2.2.4. Tasks and

to the main priorities.

1. Increasing the volume of foreign investments and business development in the priority areas of the economy.

In the Republic of Tajikistan, following the implementation of reform measures, there is an equal investment space for the countries of the region, which in most cases, taking into account the wide range of domestic market requirements, location, is the basis. Stable Normative law, prevail, formed

During the years 2016-2020, a total of 3.9 bln. dollars of foreign capital imported, direct investment, 0.5 bln. to portfolio investment and 1.6 bln. coming to other investments.

Suitcase investment has the characteristic of quick withdrawal from the investment market in the case of increased threats (risk), while other investments are attracted as loans, taking into account the favorable climate, and have the characteristic of gradual repayment.

It is worth noting that the share of foreign direct investment in the gross domestic product in this period was 4.8 percent on average, and the activity of capital inflows is particularly of mining, production and communications, and the share of these sectors is on average proportional to 41.2%, 23.5 percent are foreigners.

According to the investment in this period is in financial and banking industries - 4.9% and agriculture - 4.1%.

In this period, according to the distribution of investor countries, the People's Republic of China received an average of 48.8% of direct investment, followed by Russia with 14.6%, Great Britain with 9.9%, Iran with 4.0%, and the United Arab Emirates. Arabs are placed at 3.1 percent and other countries at 8.4 percent.

The process of investment to the ongoing changes, fierce competition, and the implementation of sanctions and trade conflicts between countries that affect the are the factors that inhibit (inhibit or promote growth) capital inflows, especially direct capital.

It was observed from the analyzes of international organizations that the volume of foreign direct investment

main directions of actions to achieve

1.7 billion to foreign

characteristic of quick withdrawal from

notable in the field

10.2 percent in total capital

average, the lowest share of foreign direct

is related to the unstable international

the financial system

development of the world economy,

in 2017 and 2018 KI was

The action matrix is the object of monitoring and evaluations

Logical chain of events

"Objectives (Goals) of the Program →

Set tasks (to achieve the set goal) →

Anticipated measures (to fulfill the assigned tasks) →

Performance indicators (for numerical evaluation of the level of performance of assigned tasks) →

Duration of expected activities (to reflect the sequence of activities) →

Need for funding (to connect the direction of activity and provide it with funding)
→

The person responsible for the implementation of the event and its funding (to connect the direction of activity with the authority of its implementation)" is reflected.

The action matrix is the object of monitoring evaluations (for example - from MtDP 2021-2025)

№	Goals and objectives	Indicators of impact, goals and objectives (Indicators)	Baseline (2019 r.)	"Target value of the indicator (Target) / X- The deadline for the execution of events					Funding Needs (mln TJS) (Input)	Financial resources (Cost share)			Responsible	Development partners
				2021	2022	2023	2024	2025		government	donors	private sector		
14	Medium-term goal of increasing agricultural productivity (SDG 2.3.)	Productivity of the main crop production, c / ha, including:							6 110,8	28,8	1 281,8	4 800,2	MOA, AOS	WB UNDP ADB
		cotton	22	22,5	23,2	24,3	25,3	25,5						
		cereals	30,9	32,3	32,7	33,1	33,5	34,1						
		potato	191	194,9	196,6	196,9	198,1	203,5						
		melons	260,6	265,2	272,3	275,5	178,5	280,3						
		vegetables	264,6	267	269,5	272,5	275,1	280,4						
		Livestock (thousand heads)												
		large	2358,3	2369	2376	2383	2390,3	2395						
		small	5671,8	5785	5820	5850	5880	5893						
		bird	9036,5	9556	10034	10536	11616	12100						
		bee colonies (thousand families)	231,9	239,3	248,2	257,8	267,8	287,3						
		Livestock productivity, ton, including:												
		meat	272521	294759	306549	318811	331563	344828						
		dairy	1000,6	1030,8	1062,3	1094,1	1115,3	1132						
eggs. Million pcs	725,6	760	800	850	900	950								
honey	4,5	4,8	4,9	5,6	5,8	6,0								
								\$161,0	\$0,0	\$50,0	\$111,0			
15	The task is to improve the material, technical and information support of agriculture;	Agricultural mechanization level, in%	65	67	70	70	73	80	6 107,7	27,2	1 280,5	4 800,0	MOA, MEDT	ADB UNDP WB
		Number of new varieties of agricultural products (all)	65	67	69	71	73	75						
1)	Assessment of the material and technical condition of agriculture	Evaluated		X					0,20	0,20				
2)	Development of the State Program for the Mechanization of Agriculture of the Republic of Tajikistan for the period 2021-2025.	The program is developed		X					0,2	0,2			MOA MOF ARI	ADB
3)	Improvement of the material and technical base of the agro-industrial complex	The material and technical base of the agro-industrial complex has been improved		X	X	X	X	X	5 000,0		1 000,0	4 000,0	MOA MEDT MOF ARI	ADB WB UNDP
4)	Creation of machine and tractor stations at the district level	Stations created		X	X	X	X	X	1 000,0		200,0	800,0	MOA MOF ARI	ADB UNDP

Development of forms for presenting results of monitoring and evaluation, for example for 2023 (2)

Evaluation parameters	Number of indicators covered by monitoring	The share in the total number of indicators	Note with recommendations for collection
The total number of indicators covered by monitoring (in the MtDP 2021-2025 on the development of the sector)		100	
- the number of indicators according to which information was not collected in the reporting year			
- the number of indicators according to which the information in the reporting year is estimated			
- the number of indicators based on which information is published in the year of the official report			

Development of forms for presenting results of monitoring and evaluation, for example for 2023 (3)

Evaluation parameters	Number of indicators covered by monitoring	The share in the total number of indicators	Note with recommendations regarding the development process
The total number of indicators covered by monitoring (in the MtDP 2021-2025 on the development of the sector)		100	
- the number of indicators that reflect a positive trend			
- the number of indicators that prove that the situation has not changed			
- the number of indicators that reflect the negative trend of development			

Development of forms for presenting results of monitoring and evaluation, for example for 2023 (4)

Task	Activity	Performance level	Conclusions and proposals for 2024
Task 1.	1		
	2		
	3		

Development of forms for presenting results of monitoring and evaluation, for example for 2023 (5)

Tasks for the development of the sector	Planned activity	Actual results of implementation	Level of financing of the activity	The final conclusion on the implementation of the activity	Evaluation of the results and implementation of the activity	Recommendations and suggestions for next year
Medium-term development program of the Republic of Tajikistan for 2021-2025						
Task 1.	
	
	

Development of forms for presenting results of monitoring and evaluation, for example for 2023 (6)

Task	Activity	Amount of investment			Performance evaluation	Conclusions and proposals for 2024
		2021	2022 implementation	2023-implementation		
Task 1.						

Development of forms for presenting results of monitoring and evaluation, for example for 2023 (7)

Goal	Activity	Funding source	Amount of investment		Performance evaluation	Conclusions and proposals for 2023
			2022- plan	2022- execution		
Medium-term goal 1.		All, including:				
		- budget				
		- development partners				
		- private sector				

Development of forms for presenting results of monitoring and evaluation, for example for 2023 (8)

Tasks	Number of activities	The share in the total number of activities	Note with recommendations regarding the implementation process
Medium-term goal 1.	12	100	
Task 1.			
- were completed			
- were not fulfilled			
Task 2.			
- were completed			
- were not fulfilled			



Thank you for your attention