



Lessons learned and evaluation of the effectiveness and efficiency of implementation of development strategies/programs (after the implementation of development strategies/programs, as part of the summary of results)

May 17, 2023

Just to remind - ensuring the quality of monitoring and evaluation depends on the effectiveness of understanding the dependencies and the essence of the stages of Development and Implementation of the Strategy/Development Programs.

Completion of the implementation
of the Strategy / Development
Program

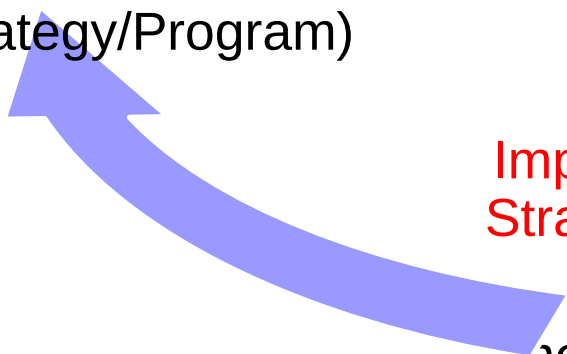
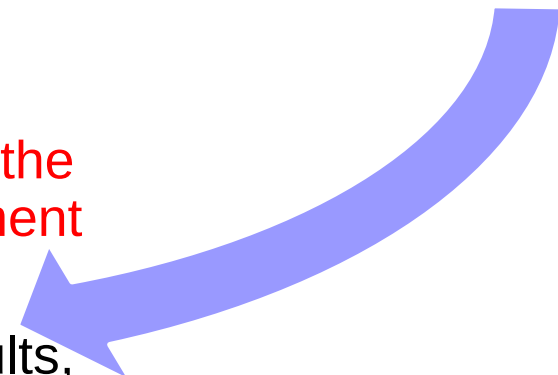
(final evaluations of the efficiency
of implementation of the
Strategy/Program, presentation
of conclusions to the new
Strategy/Program)

Drafting of the
Strategy/Development
Program

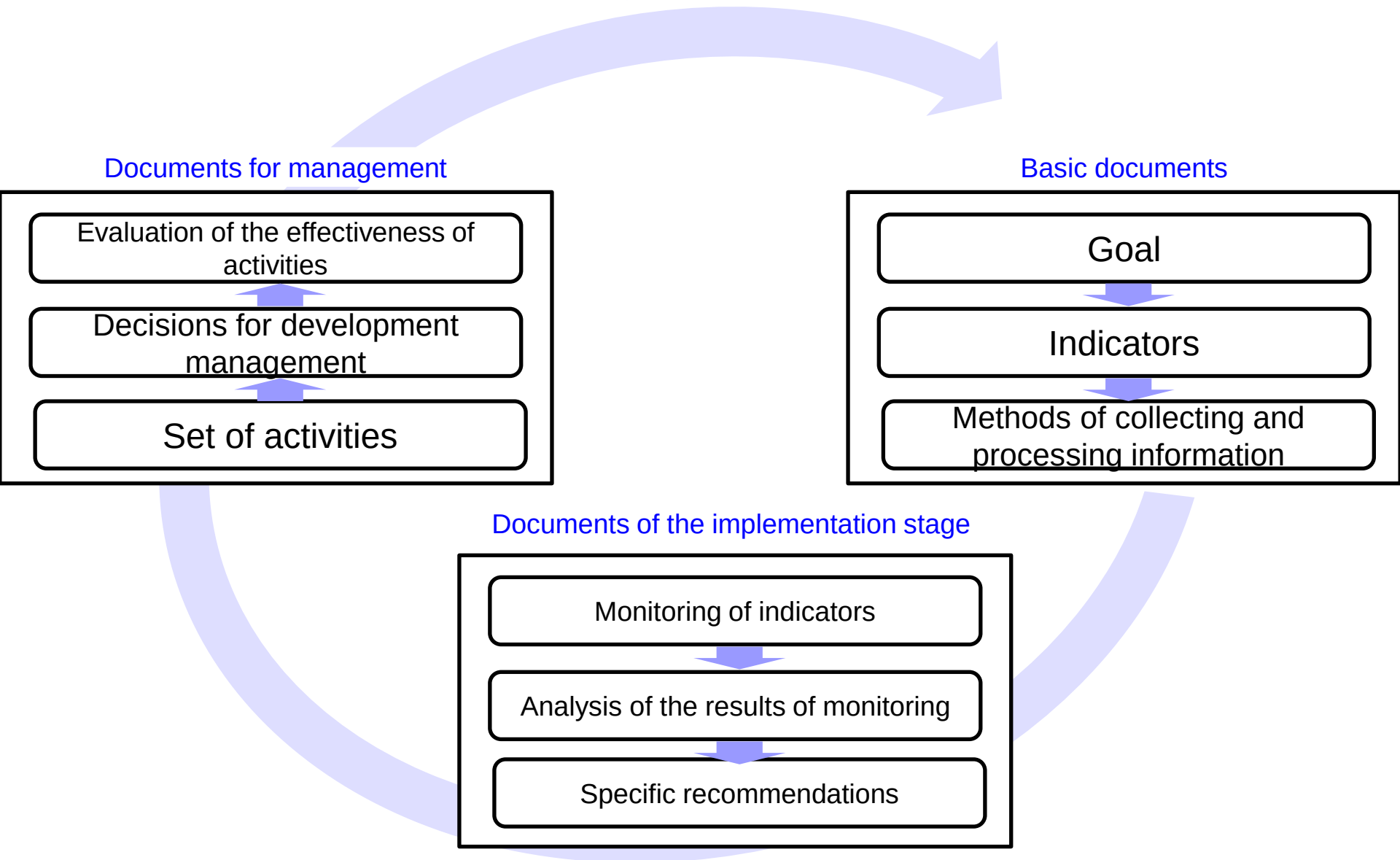
(preliminary evaluation of
expectations and indicators
of development)

Implementation of the
Strategy/Development
Program

(monitoring of results,
evaluation of results,
presentation of
conclusions)



Management mechanisms for the implementation of program plans

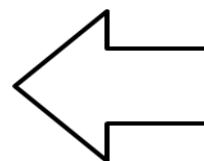


Just to remind - Main points in the form of a single evaluation report

- Program name
- Brief overview of the program
- The task must be done
- Indicators (indicators / actual numbers / target numbers / determination of success or failure)
- Evaluation results
- ① The results of determining the level of achievement of the task = the level is determined using a 5-level system and the justification for its determination
- ② Analysis of the program = problem points and the level of influence of external factors
- ③ Reflection of results = evaluation in the program itself or their possible reflection in the development of the next task

The results of determining the level of achievement of the task = the level is determined using a 5-level system and the justification for its determination (1)

Medium-term development program of the Republic of Tajikistan for 2021-2025



National development strategy of the Republic of Tajikistan for the period up to 2030

The strategic goal is to ensure energy security and efficient use of electricity

Medium-term goals - Ensuring stability in the supply and consumption of electricity at all levels; Ensuring effective financial management of the energy sector

5 tasks must be completed

14 indicators for evaluation

17 planning activities

Method of evaluating the effectiveness of implementation

70% - Share or weight of the results of performance of evaluation indicators in the final evaluation

20% - The share or weight of the results of the use of budget funding in the final evaluation

10% - Share or weight of the results of the evaluation of the quality of the planning of the target indicators in the final evaluation

High level of performance efficiency (total score - from 5 to 4)

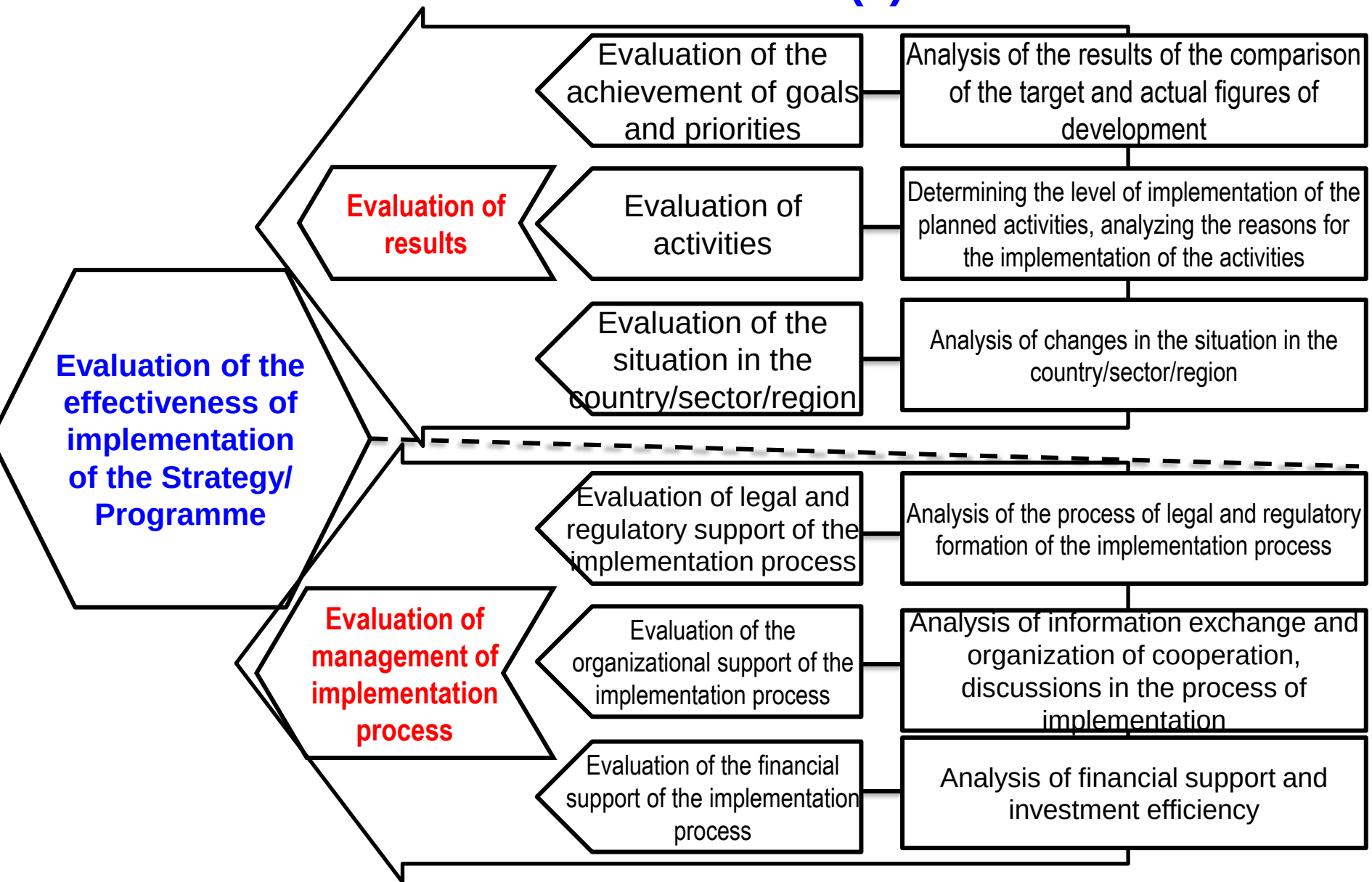
Average level of performance efficiency (total score - from 2 to 3)

Low level of performance efficiency (total score - from 0 to 1)

The results of determining the level of achievement of the task = the level is determined using a 5-level system and the justification for its determination (2)

- **Final evaluation (with a score report) =**
 $0.7 X$ (results of performance of evaluation indicators in the final evaluation)
 $+ 0.2X$ (results of the use of budget financing in the final evaluation)
 $+ 0.1X$ (the results of the evaluation of the quality of the planning of the target indicators in the final evaluation)
- **Weights may be slightly different**
- **Evaluation criteria using the scoring system:**
 - ✓ If 4 to 5 points are given: the program was implemented more effectively, most of the indicators were implemented, activities and funding were implemented on time...
 - ✓ If 2 to 3 points are given: the program was not very effective, it is important to justify the conclusions by presenting recommendations.
 - ✓ If the score is between 0 and 1: the program is concluded with very low results, it is important to justify the conclusions by making recommendations.
- **It is important that the results are well analyzed in advance, that is:**
 - ✓ the results of performance of evaluation indicators in the final evaluation
 - ✓ the results of the use of budget funding in the final evaluation
 - ✓ the results of the evaluation of the quality of the planning of the target indicators in the final evaluation

Program analysis = problem points and level of influence of external factors (2)





Reflection of the results, evaluation in the program itself or their possible reflection in the development of the next task

- final processing of results based on remote monitoring reports
- it is important to explain the rationale behind previous policies and programs, identify factors and determinants of success, and analyze lessons learned and gaps.
- successes and achievements can be measured in several ways. Of course, this is primarily a comparison of the country with itself in different periods. It can be a comprehensive comparison of the current and past situation of a country or a specific region.
- given that national policies and programs include target indicators, their dynamics give an idea of progress in achieving the set goals. For example, in the field of energy, it can increase coverage of the population or enterprises by providing stable electricity throughout the year. In the field of agriculture - the level of self-sufficiency of the country with food



Development of the format of the final report

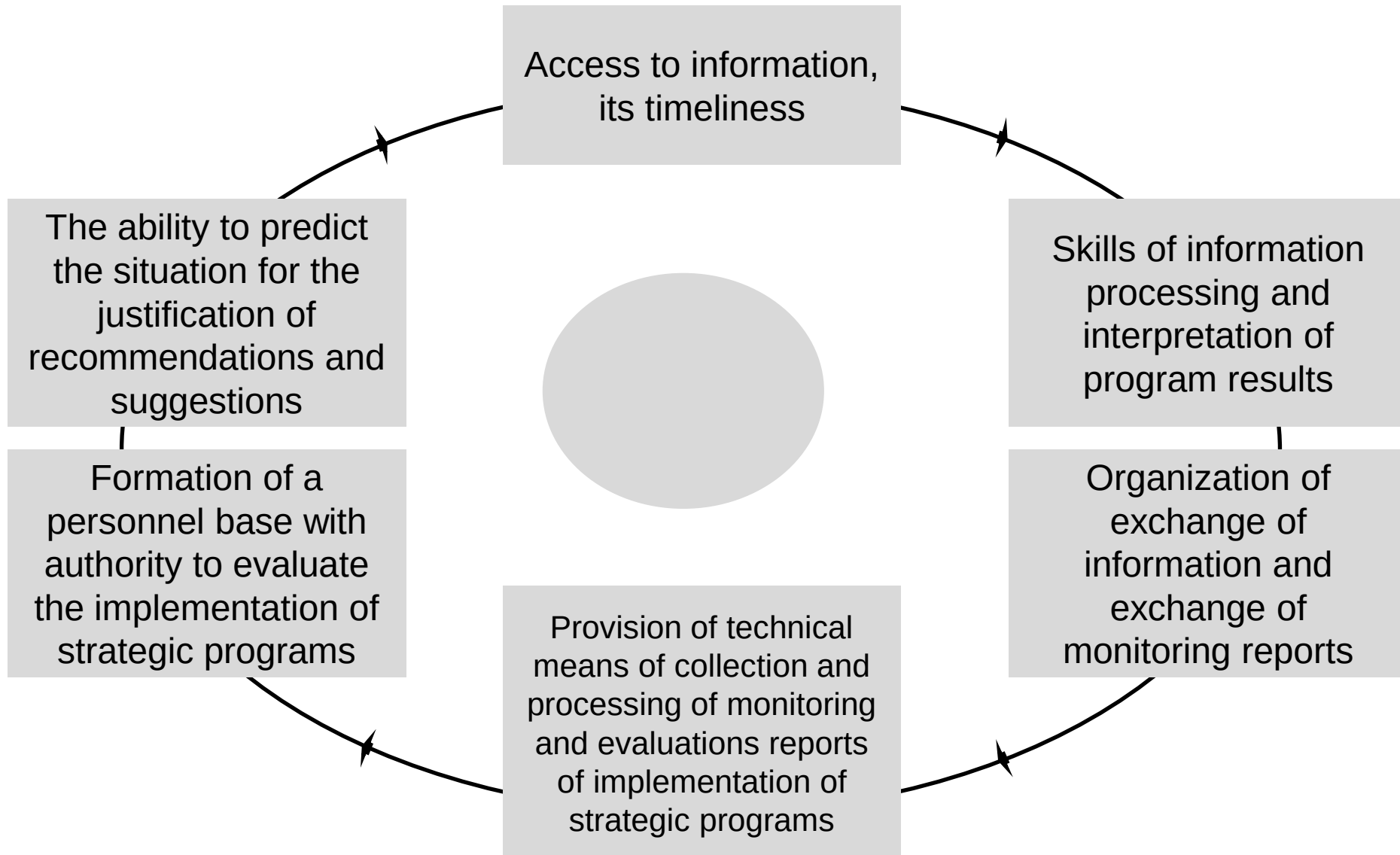
- on the one hand, further integration and consolidation of the normative legal and methodological framework in relation to the applied tools of the reforms of the planning process and unified approaches to the evaluation of state pilot programs "framework" and elements of monitoring evaluations
- on the other hand, it is important to expand the activity of a permanent dialogue platform between the groups of the National Development Council with the involvement of experts in the field and the academic community, who specialize in program evaluation...



The main blocks of the final reports of the final evaluation of the strategic planning documents at the national, sectoral and regional level

- block of analytical results
- block of the process of integration between authorities for the purpose of effective and efficient implementation of program plans
- block of recommendations and tasks for the following years

Lessons learned





Thanks!